Broward College Budget Plan FY2024-25

AGENDA

- FY25 Recurring Budget Revenue & Expense Highlights and Explanations of Changes
- FY25 Non- Recurring Budget Revenue & Expense Highlights and Explanations of Changes
- 3- Year Budget Plan
- Fund 201- Student Activity Fee Budget Summary
- Fund 3- Auxiliary Services Budget Summary
- Fund 7- Capital Projects Budget Summary
- Fund 1 Operating Budget Supplemental Information Detail of Recurring Departmental Funding Requests, Detail
 of Non- Recurring Departmental Funding Requests, Detail of Existing Expenses Moved from Non- Recurring to
 Recurring, Detail of Contract Increases
- Fund 7 Capital Outlay Budget Supplemental Information- Capital Improvement Plan Priorities

RECURRING REVENUE- BUDGET SUMMARY & HIGHLIGHTS

| | FY2023-24 Budget | FY2023-24 Projected Actuals | FY2024-25 Budget | Yr. Over Yr. Change |
|--|---------------------|--------------------------------|------------------|------------------------|
| Recurring Budget: | | | | |
| Enrollment % Increase/Decrease (1% of Enrollment Impact in Revenue | | | | |
| = \$582,228) | -4% | 4.5% | 0.5% | |
| Revenue | | | | |
| Recurring Revenue Base Budget- Beginning Balance | 175,113,058 | 175,113,058 | 196,222,178 | |
| Projected Enrollment Increase | (2,216,301) | 2,516,138 | 291,114 | |
| Investment Income | - | 5,519,501 | (1,500,000) | |
| Dual Enrollment | 310,681 | 361,989 | 102,974 | |
| State Appropriations | 12,711,492 | 12,711,492 | - | |
| Total Recurring Revenue | 185,918,930 | 196,222,178 | 195,116,266 | (1,105,912) |

Highlights and Explanation of Changes

FY25 Budgeted Revenue totaled \$195M

Total Recurring Revenue increased by \$9.2M from FY24 to FY25 based of the following factors:

- FY24 Enrollment projection increased from -4% to 4.5%, with an additional increase of 0.5% in FY25 resulting in an increase of \$5M
- FY24 Investment income actuals increased by \$5.5M based on market performance of approximately 6%. A decrease of \$1.5M to 4% is projected for FY25
- A slight increase of \$103K is projected for Dual Enrollment for FY25

RECURRING EXPENSES- BUDGET SUMMARY & HIGHLIGHTS

| | FY2023-24 Budget | FY2023-24 Projected Actuals | FY2023-24 Projected Budget Variance | Projected % of Budget Variance | FY2024-25 Budget | Yr. Over Yr. Change | Change % |
|--|---------------------|-----------------------------------|---|--------------------------------------|---------------------|------------------------|----------|
| Recurring Base Expense Budget- Beginning Balance | 171,308,324 | | | | 174,264,996 | | |
| Recurring Personnel Expenses: | | | | | | | |
| Personnel Base Budget | 133,703,193 | | | | 137,458,193 | | |
| Personnel Expense Additions | 3,755,000 | | | | 5,391,940 | | |
| Recurring Personnel Expenses Total | 137,458,193 | 129,634,452 | 7,823,741 | 6% | 142,850,133 | 13,215,681 | 10% |
| Recurring Current & Capital Expense: | | | | | | | |
| Current & Capital Expense Base Budget | 37,677,131 | | | | 36,806,803 | | |
| Current & Capital Expense Additions | (870,328) | | | | 7,243,569 | | |
| Recurring Current & Capital Expense Total | 36,806,803 | 35,821,783 | 985,020 | 3% | 44,050,372 | 8,228,589 | 23% |
| Total Decuming Funera | 474 204 000 | 405 450 005 | 0.000.704 | F0/ | 400 000 505 | 24 444 270 | 420/ |
| Total Recurring Expense | 174,264,996 | 165,456,235 | 8,808,761 | 5% | 186,900,505 | 21,444,270 | 13% |
| Total Recurring Budget Income (Total Recurring Revenue - Total Recurring Expenses) | 11,653,934 | 30,765,943 | | | 8,215,761 | | |

Highlights and Explanation of Changes

FY25 Budgeted Recurring Expense totaled \$187M.

Budgeted expenses increased by \$21.4M from FY24 to FY25 based of the following factors:

Personnel expenses increased by \$13.2M from FY24 to FY25

- Approximately \$7.8M related mostly to vacancies
- Increase to base salaries of \$2.3M (3% Faculty & 2% Admin, PTS)
- · Additional adjunct faculty hours to support increased enrollment of \$1.4M
- Existing positions reclassified from non-recurring to recurring and additional departmental requests for positions of \$1.3M
- Florida Retirement System employer rate increase of \$1M
- Minimum Wage increase of \$300K
- Offset by a decrease of \$900K related to the closure of vacant positions

RECURRING EXPENSES- BUDGET SUMMARY & HIGHLIGHTS (CONTINUED)

| | FY2023-24 Budget | FY2023-24 Projected Actuals | FY2023-24 Projected Budget Variance | Projected % of Budget Variance | FY2024-25 Budget | Yr. Over Yr. Change | Change % |
|--|---------------------|-----------------------------------|---|--------------------------------------|---------------------|------------------------|----------|
| Recurring Base Expense Budget- Beginning Balance | 171,308,324 | | | | 174,264,996 | | |
| Recurring Personnel Expenses: | | | | | | | |
| Personnel Base Budget | 133,703,193 | | | | 137,458,193 | | |
| Personnel Expense Additions | 3,755,000 | | | | 5,391,940 | | |
| Recurring Personnel Expenses Total | 137,458,193 | 129,634,452 | 7,823,741 | 6% | 142,850,133 | 13,215,681 | 10% |
| Recurring Current & Capital Expense: | | | | | | | |
| Current & Capital Expense Base Budget | 37,677,131 | | | | 36,806,803 | | |
| Current & Capital Expense Additions | (870,328) | | | | 7,243,569 | | |
| Recurring Current & Capital Expense Total | 36,806,803 | 35,821,783 | 985,020 | 3% | 44,050,372 | 8,228,589 | 23% |
| | 4=4.004.000 | 405 450 005 | 2 222 =24 | -0/ | 400 000 000 | | 400/ |
| Total Recurring Expense | 174,264,996 | 165,456,235 | 8,808,761 | 5% | 186,900,505 | 21,444,270 | 13% |
| Total Recurring Budget Income (Total Recurring Revenue - Total Recurring Expenses) | 11,653,934 | 30,765,943 | | | 8,215,761 | | |

Highlights and Explanation of Changes

Current and Capital expenses increased by \$8.2M from FY24 to FY25 mainly due to the following factors:

- Annual contract increases for existing contracts totaled \$3.1M
- Existing expenses reclassified from the non-recurring to recurring budget of \$2.9M. This includes the full Marking budget of \$2.3M and IT consultants to support the legacy system of \$0.6M and additional departmental funding requests of \$1.1M (See attached detail by department)
- Travel expense increase of \$155K
- Dual Enrollment expenses increase of \$27K

NON-RECURRING REVENUE BUDGET SUMMARY & HIGHLIGHTS

| | FY2023-24 Budget | FY2023-24 Projected Actuals | FY2024-25 Budget |
|---|---------------------|--------------------------------|---------------------|
| Non-Recurring Budget: | | | |
| Beginning Fund Balance (Over 7% Required Reserve) | 57,217,061 | 71,960,811 | 85,777,062 |
| Pledge 2 Success (P2S) Tuition & Fee Income | 1,841,800 | 1,841,800 | 1,841,800 |
| Foundation Salaries Reimbursed-Income | 1,234,907 | 1,234,907 | 994,564 |
| 2+2 and Work Florida State Funding (Restricted use) | 2,716,373 | 2,716,373 | 2,901,756 |
| Pipeline (Restricted use) | 1,664,598 | 1,664,598 | 1,431,485 |
| CAPE Industry Certifications (Restricted use) | 1,759,569 | 1,759,569 | 1,333,000 |
| Non-Recurring Revenue Total | 9,217,247 | 9,217,247 | 8,502,605 |

Highlights and Explanation of Changes

Total budgeted revenue decreased by \$0.7M from FY24 to FY25 based on the following factors:

- Foundation salaries reimbursed income decrease of \$240K due to the closure of vacant positions.
- 2+2 and Work Florida State funding increase of \$185K
- Pipeline funding decrease of \$233K
- CAPE Industry Certifications funding decrease of \$426K

NON-RECURRING EXPENSES BUDGET SUMMARY & HIGHLIGHTS

| | FY2023-24 Budget | FY2023-24 Projected Actuals | FY2023-24 Projected Budget Variance | FY2024-25 Budget with Total Project Cost | FY2024-25 Budget | Yr. Over Yr. Change | Change % |
|--|---------------------|-----------------------------------|---|--|---------------------|------------------------|-------------|
| Non-Recurring Expenses | | | | | | | |
| Personnel | 7,772,825 | 7,707,427 | 65,398 | 17,005,243 | 17,005,243 | 9,297,816 | 121% |
| Current and Capital Expenses | 33,510,435 | 15,405,462 | 18,104,973 | 50,174,966 | 16,884,781 | 1,479,319 | 10% |
| Non-Recurring Expenses Total | 41,283,260 | 23,112,889 | 18,170,371 | 67,180,209 | 33,890,024 | 10,777,135 | 47% |
| Encumbrances | 14,423,520 | 3,053,843 | 11,369,677 | | • | | |
| Non-Recurring Expenses Grand Total | 55,706,780 | 26,166,732 | 29,540,048 | 67,180,209 | 33,890,024 | 7,723,292 | 30% |
| Ending 6/30 Fund Balance (After 7% Required Reserve) | 22,381,462 | 85,777,269 | | 35,315,427 | 68,605,612 | | |

Highlights and Explanation of Changes

Personnel expenses increase by \$9.3M from FY24 to FY25

- One-time pay for Professional- Technical Staff & Administration increase of \$2.4M
- One-time pay for Faculty increase of \$0.5M. (\$1M in FY24 to \$1.5M in FY25)
- Health insurance reserve infusion increase of \$6.9M. (\$6.1M in FY24 to \$13M in FY25- \$4M for July to December 2024 and \$9M for January to June 2025)
- Additional personnel funding requests for new positions for various departments decrease of \$0.5M. (\$0.6M in FY24 to \$0.1M in FY25- See attached department detail)

Current and Capital expenses increased by \$16.6M from FY24 to FY25 (Based on total one-time project costs)

- Student Information System Implementation set aside increase of \$27M. (\$10M in FY24 to \$37M in FY25 to be spent over the life of the project. FY25 expense is estimated at \$7.1M)
- Aviation Annex lease payments & early termination fee set aside of \$2M (\$404K to be spent in FY25)
- Data Center hardware refresh of \$1.2M
- Tech Refresh for classrooms and computer labs of \$1.2M
- DSSEP Agreements with local law enforcement agencies increase of \$1.1M. (Estimate of \$1M in FY24 actualized to \$2.1M to be spent over five year- \$420K per year)
- 2+2 and Work Florida expense increase of \$0.2M
- Pipeline funds expense decrease of \$0.2M
- CAPE Industry Certification expense decrease of \$0.4M
- Additional departmental funding requests decrease of \$15.4M. (\$16.3M in FY24 to \$0.9M in FY25- See attached department detail)
- \$15.4M decrease includes: FY24- \$8M local contribution Bldg. 56 & 57, \$3.6M relocation of centers project, \$2.9M moved from non-recurring to recurring, \$0.9M decrease in non-recurring departmental requests.

3- YEAR BUDGET PLAN- RECURRING

| DECURPANCE PURCET FISCAL VEAR 2024 25 | 2023-2024 | 2023-2024 | 2024-2025 | 2025 2026 | 2020 2027 |
|---|----------------|-------------------|---------------|------------------|------------------|
| RECURRING BUDGET FISCAL YEAR 2024-25 ENROLLMENT percent increase/ decrease (1%=\$582,228) | Budget -4.0 | Projected Actuals | Budget 0.5 | 2025-2026 1.3 | 2026-2027 0.9 |
| REVENUE: | -4.0 | | 0.5 | 1.3 | 0.9 |
| Recurring Base Budget | 175,113,058 | 175,113,058 | 196,222,178 | 195,116,266 | 198,873,162 |
| Projected Enrollment Increase | (2,216,301) | 2,516,138 | 291,114 | 756,896 | 524,005 |
| Investment Income | (2,210,301) | 5,519,501 | (1,500,000) | 750,030 | 324,003 |
| Dual Enrollment | 310,681 | 361,989 | 102,974 | | |
| State Appropriation- General | 12,711,492 | 12,711,492 | | 3,000,000 | 3,000,000 |
| Total Revenue Budget for Fiscal Years 2025-2027 | 185,918,930 | 196,222,178 | 195,116,266 | 198,873,162 | 202,397,168 |
| EXPENSES: | | | | | |
| Recurring Base Budget Total | (171,380,324) | | (174,264,996) | (186,900,505) | (195,866,189) |
| Recurring Expense Additions | | | | | |
| Personnel: | | | | | |
| Compensation Increase 3% Faculty, 2% Admin & PTS | | | (2,257,057) | | |
| Adjunct Faculty Increase to Support Additional Enrollment | | | (1,400,000) | | |
| Florida Retirement System - Employer Rate Increase | (955,000) | | (1,000,000) | (1,100,000) | (1,100,000) |
| Health Insurance- College Contribution Increase | (2,800,000) | | - | (4,139,486) | (, ==,===, |
| Minimum Wage Increase | | | (299,864) | | |
| Existing Positions Reclassified from Non-Recurring to Recurring (See attached detail) | | | (459,275) | | |
| Closed Vacant Positions | | | 928,671 | | |
| Additional Departmental Requests for Positions (See attached detail) | | | (904,415) | | |
| Personnel Total | (3,755,000) | (129,634,452) | (5,391,940) | (5,239,486) | (1,100,000) |
| Current & Capital Expenses: | | | | | |
| Annual Contract Increases (See attached detail) | (3,481,708) | | (3,076,198) | (3,726,198) | (3,076,198) |
| Dual Enrollment | (253,783) | | (27,838) | , , , , | , |
| Travel | (137,146) | | (155,000) | | |
| Existing Expenses Reclassified from Non-Recurring to Recurring (See attached detail) | | | (2,895,605) | | |
| Additional Departmental Funding Requests (See attached detail) | (1,696,699) | | (1,088,928) | | |
| Budget Reductions - Personnel | 2,999,908 | | - | | |
| Budget Reductions - Current Expenses | 2,290,268 | | - | | |
| Budget Reductions - Professional Fees | 449,488 | | - | | |
| Budget Reductions - Contact Center | 300,000 | | - | | |
| Budget Reductions - Academic Advisement | 400,000 | | - | | |
| Current & Capital Expense Total | 870,328 | (35,821,783) | (7,243,569) | (3,726,198) | (3,076,198) |
| Total Expense Budget for Fiscal Year 2025-2027 | (174,264,996) | (165,456,235) | (186,900,505) | (195,866,189) | (200,042,387) |
| Total Recurring Budget Income | 11,653,934 | 30,765,943 | 8,215,761 | 3,006,974 | 2,354,781 |

3- YEAR BUDGET PLAN NON-RECURRING

| NON DECURRING PURGET FIGURE VELOCIAL | 2023-2024 | 2023-2024 | 2024-2025 Budget (With Total Project | | | |
|--|--------------|-------------------|--|--------------|--------------|--------------|
| NON-RECURRING BUDGET FISCAL YEAR 2024-25 | Budgeted | Projected Actuals | Set Aside) | Budget | 2025-2026 | 2026-2027 |
| Beginning Fund Balance (over 7% required reserve) | 57,217,061 | 71,960,811 | 85,777,269 | • • | 68,605,611 | 65,106,344 |
| Total Recurring Budget Income | 11,653,934 | 30,765,943 | 8,215,761 | 8,215,761 | 3,006,974 | 2,354,781 |
| Adjustments to State Exhibit Fiscal Year 2025 | | | | | | |
| Revenue: | 1 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | | |
| Pledge 2 Success (P2S) Tuition Income | 1,600,000 | 1,600,000 | , , | 1,600,000 | | |
| Pledge 2 Success (P2S) Fee Income | 241,800 | 241,800 | | 241,800 | | |
| Foundation Salaries Reimbursed-Income | 1,234,907 | 1,234,907 | 994,564 | 994,564 | - 0.004.750 | - 0.004.750 |
| 2+2 and Work Florida State Funding | 2,716,373 | 2,716,373 | | 2,901,756 | 2,901,756 | 2,901,756 |
| Pipeline Control of the Control of t | 1,664,598 | 1,664,598 | , , | 1,431,485 | 1,431,485 | 1,431,485 |
| CAPE Industry Certifications | 1,759,569 | 1,759,569 | | 1,333,000 | 1,333,000 | 1,333,000 |
| Total Revenues Non-Recurring | 9,217,247 | 9,217,247 | 8,502,605 | 8,502,605 | 5,666,241 | 5,666,241 |
| EXPENSES: | | | | | | |
| Personnel: | | | (0.070.040) | (0.070.040) | | |
| Employee One-Time Pay for PTS & Administration (2,000 gross + 969.56 fringe= 2,970 net * 801 employees) | | | (2,378,618) | (2,378,618) | | |
| Employee One-Time Payment for Faculty (3,250 gross + 1,072.50 fringe = 4,322.50 net * 356 employees) | (1,025,591) | | (1,538,810) | (1,538,810) | | |
| Health Insurance Reserve Infusion (July to December 2024- 3.9M, January to June 2025- 9M) | (6,134,000) | | (12,956,722) | (12,956,722) | | |
| Additional Departmental Requests for Positions (See attached detail) | (613,234) | | (131,093) | (131,093) | | |
| Personnel Total | (7,772,825) | (7,622,427) | (17,005,243) | (17,005,243) | - | - |
| Current and Capital Expenses: | | | | | | |
| Student Information System Implementation | (10,000,000) | | (37,091,580) | (7,108,066) | | |
| DSSEP Agreements with Local Law Enforcement Agencies | (1,070,347) | | (2,100,000) | (420,000) | (420,000) | (420,000) |
| Relocation of Centers (one-time) | (3,625,000) | | | - | - | - |
| 2+2 and Work Florida State Funding | (2,716,373) | | (2,901,756) | (2,901,756) | (2,901,756) | (2,901,756) |
| Pipeline | (1,664,598) | | (1,431,485) | (1,431,485) | (1,431,485) | (1,431,485) |
| CAPE Industry Certifications | (1,759,569) | | (1,333,000) | (1,333,000) | (1,333,000) | (1,333,000) |
| Aviation Annex - Lease Payments & Early Termination Fee | | | (2,031,123) | (404,452) | | |
| Data Center Hardware Refresh- Main (Added Back-Up Recovery Servers) | | | (1,200,000) | (1,200,000) | | |
| Tech Refresh- Classrooms and Computer Labs (Computers & AV Equipment) | | | (1,200,000) | (1,200,000) | | |
| Additional Departmental Funding Requests (See attached detail) | (4,810,382) | | (886,022) | (886,022) | | |
| Budget Reduction - Relocation of Centers | | | | | | |
| Budget Reduction - Contact Center | 135,834 | | | - | | |
| Health Building (56+57 or other) | (8,000,000) | | | - | | |
| Encumbrances Total | (14,423,520) | | | | | |
| Current and Capital Expenses Total | (47,933,955) | (18,544,305) | (50,174,966) | (16,884,781) | (6,086,241) | (6,086,241) |
| Non-Recurring Expenses Grand Total | (55,706,780) | (26,166,732) | (67,180,209) | (33,890,024) | (12,172,482) | (12,172,482) |
| Projected Ending 6/30 Fund Balance | 22,381,462 | 85,777,269 | 35,315,426 | 68,605,611 | 65,106,344 | 60,954,884 |

FUND 201- STUDENT ACTIVITY FEE BUDGET SUMMARY

| Approved by Student Life Programs & Services Committee 3/19/24, President Bryan 3/28/24 | 2023-2024 | 2024-2025 |
|---|-----------|-----------|
| Projected Revenue | Budget | Budget |
| Activity & Service Fee Projected Revenue | 4,390,738 | 4,962,802 |
| HEERF Funds | 658,202 | - |
| Projected Carry Forward | 491,000 | 689,012 |
| Total Activity & Service Fee Resources | 5,539,939 | 5,651,814 |
| Student Achievement Initiatives | | |
| Summer Academy | 22,014 | 22,054 |
| Faculty Mentorship | 23,000 | 23,000 |
| Seahawk Food Market and Food Insecurities | 129,562 | 102,051 |
| Total Student Achievement Initiatives | 174,576 | 147,105 |
| Student Success and Advising | 1,341,553 | 1,307,234 |
| Training and Data Assessment | 89,884 | 93,927 |
| Honors Program | 15,000 | 15,000 |
| E-Sports - ongoing | - | 20,000 |
| E-Sports - one time | - | 30,000 |
| Student Organization Leadership/Service Stipends | 142,500 | 142,500 |
| Veterans Programming | 20,000 | 20,000 |
| Enrollment Management | 194,234 | 199,676 |
| Registrars Office | 148,064 | 151,905 |
| Tuition Payment Plan Specialist | 66,142 | 68,371 |
| Contact Center | 400,000 | 400,000 |
| Financial Aid Operations (FATV 12.6K & Nextgen 16K) | 84,666 | 87,040 |
| Diplomas and Certificate Issuance | 109,500 | 109,500 |
| Student Orientation Part-time Non-Instructional | 92,482 | 93,244 |
| Student Assistance Program Mental Health Counseling | 305,374 | 305,374 |
| EAB Navigate | 337,725 | 337,725 |
| Student Service Initiatives | 48,093 | 110,291 |
| Campus Student Engagement | · | |
| Central Campus Staff | 229,493 | 241,369 |
| WHC Campus Staff | 63,537 | 65,975 |
| North Campus Staff | 152,601 | 159,814 |
| South Campus Staff | 152,601 | 158,613 |
| Campus/online Student Life Operations & PT Salaries | 500,000 | 500,667 |
| Student Lingo | 8,000 | 8,000 |
| Campus Student Engagement Total | 1,106,231 | 1,134,439 |
| Collegewide Student Engagement | | , , |
| Collegewide Student Life FT Salaries | 259,921 | 274,633 |
| Collegewide Student Life (Academic teams, publications, conduct) | 223,850 | 223,850 |
| Commencement Ceremonies | 350,000 | 350,000 |
| Collegewide Student Engagement Total | 833,771 | 848,483 |
| Payroll Contingency | 30,000 | 30,000 |
| Student Activity Fee Total Expense Budget | 5,539,794 | 5,651,814 |

FUND 3- AUXILIARY SERVICES BUDGET SUMMARY

| Fund 3 Auxiliary Services | 2023- 2024 Budget | 2024-2025 Budget |
|------------------------------------|----------------------|---------------------|
| Beginning Fund Balance | 5,811,145 | 4,866,541 |
| REVENUE: | | |
| Student Tuition and Fee Revenue | 1,418,518 | 1,298,709 |
| Gifts and Grants | 1,686,741 | 765,000 |
| Other Revenue | 3,750,299 | 3,273,649 |
| TOTAL REVENUE | 6,855,558 | 5,337,358 |
| EXPENSES: | | |
| Personnel Expenses | | |
| Full Time | 2,383,564 | 2,384,327 |
| Part- Time | 615,080 | 553,243 |
| Fringe Benefits | 1,230,779 | 1,425,441 |
| Total Personnel Expenses | 4,229,423 | 4,363,011 |
| Current Expenses | | |
| Travel | 35,000 | 35,000 |
| Insurance - Student | 5,584 | 5,584 |
| Professional Fees & Other Services | 348,307 | 275,408 |
| Memberships & Sponsorships | 29,855 | 34,314 |
| Freight, Postage, & Printing | 269,933 | 268,733 |
| Repairs & Maintenance | 65,000 | 65,000 |
| Rentals | 323,500 | 323,500 |
| Material & Supplies | 321,504 | 319,504 |
| Non-Mandatory Transfers-Out | 2,068,965 | 2,068,965 |
| Other Expenses | 58,310 | 3,531 |
| Total Current Expenses | 3,525,959 | 3,399,539 |
| Capital Expenses | | |
| Minor Equipment | 3,000 | 3,000 |
| Buildings & Fixed Equipment | 41,780 | 41,780 |
| Total Capital Expenses | 44,780 | 44,780 |
| Total Expense | 7,800,162 | 7,807,330 |
| Ending Fund Balance | 4,866,541 | 2,396,570 |

FUND 7- CAPITAL PROJECTS BUDGET SUMMARY

| Fund 7 Capital Projects | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 | 2028-2029 | Totals |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------|
| BEGINNING FUND BALANCE | 896,423 | 631,742 | 392,403 | 221,602 | 118,046 | 2,260,216 |
| REVENUE: | | | | | | |
| Capital Improvement Fees | 6,984,069 | 7,053,910 | 7,124,449 | 7,195,694 | 7,267,651 | 35,625,773 |
| Total Revenue | 6,984,069 | 7,053,910 | 7,124,449 | 7,195,694 | 7,267,651 | 35,625,773 |
| EXPENSES: | | | | | | |
| Projects | | | | | | |
| Life Safety | 400,000 | 450,000 | 450,000 | 450,000 | 450,000 | 2,200,000 |
| ADA | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| Site Work | 500,000 | 500,000 | 500,000 | 500,000 | 1,000,000 | 3,000,000 |
| Renovation/Remodeling Projects | 2,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,500,000 | 14,500,000 |
| I.T. Tech Refresh | 1,000,000 | - | - | - | - | 1,000,000 |
| Total Projects | 4,200,000 | 4,250,000 | 4,250,000 | 4,250,000 | 5,250,000 | 22,200,000 |
| Operations | | | | | | |
| Debt Service (Parking Garage) | 1,348,750 | 1,343,250 | 1,345,250 | 1,349,250 | - | 5,386,500 |
| Facilities Operations | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 8,500,000 |
| Total Operations | 3,048,750 | 3,043,250 | 3,045,250 | 3,049,250 | 1,700,000 | 13,886,500 |
| Total Expenses | 7,248,750 | 7,293,250 | 7,295,250 | 7,299,250 | 6,950,000 | 36,086,500 |
| ENDING FUND BALANCE | 631,742 | 392,402 | 221,602 | 118,046 | 435,697 | 1,799,489 |

Supplemental Information: Fund 1- Operating Budget

Recurring Departmental Funding Requests

| Positions | 904,415 |
|--|--------------------|
| Current Expenses | 1,088,928 |
| Additional Departmental Funding Requests Total | \$1,993,343 |
| | |
| Non- Recurring Departmental Funding Requests | |
| Positions | 131,093 |
| Current Expenses | 886,022 |
| Additional Departmental Funding Requests Total | \$1,017,115 |
| Moved from Non-Recurring to Recurring | |
| Existing Positions | 459,275 |
| Existing Current Expenses | 2,895,605 |
| Moved from Non-Recurring to Recurring Total | \$3,354,880 |

FY2025 RECURRING DEPARTMENTAL FUNDING REQUESTS

| Department | Description | Amount |
|------------|--|---------|
| Academics | Personnel: | |
| | Bailey Hall Production Manager needed to oversee the 100+ events that are scheduled in the upcoming year | 91,535 |
| | IPS Professional and Executive Development Coordinator is needed to manage expanded course offerings, absorb the application and registration responsibilities and must record outcomes of programs in Broward College's student information system, to comply with recent legislation | 72,080 |
| | Fitness Gym Coordinator to oversee College-wide wellness gym operations and all safety aspects (equipment, physical, and environmental) | 72,080 |
| | Fixed Asset Inventory Coordinator to oversee the inventory management process at South Campus and Centers | 68,433 |
| | Adjunct faculty payments for attendance in orientation and participation in professional development offerings | 30,320 |
| | Personnel Total | 334,448 |
| | Current Expenses: | |
| | Annual Professional Development Day | 20,000 |
| | Institute of Leadership and Civic Engagement Support | 10,000 |
| | Tableau Certification Exam Vouchers | 6,000 |
| | Current Expenses Total | 36,000 |
| | Academics Grand Total | 370,448 |
| Finance | Personnel: | |
| | Senior Analyst, Budget | 81,929 |
| | Senior Analyst, Accounting | 78,038 |
| | Finance Grand Total | 159,967 |

FY2025 RECURRING DEPARTMENTAL FUNDING REQUESTS (CONTINUED)

| Department | Description | Amount |
|----------------|--|---------|
| Information | | |
| Technology | Current Expenses: | |
| | Microsoft EMS A3 license- Multi-factor authentication (MFA) for all employees | 125,000 |
| | Workday Support For Accenture and AVAAP | 90,000 |
| | Enterprise Applications and Client Computing Engineer to partner with Senior Engineer to ensure cross training, knowledge sharing and redundant support. The position is specialized in designing, implementing, and maintaining the Azure cloud environment, desktop standards, and provides administration support for college-wide applications | 86,671 |
| | Cloud Applications Support Contractor who maintains Office 365 and Zoom Support | 78,200 |
| | Contracts Management and Agenda Building Systems Software | 75,000 |
| | OneLogin Delegated Administrative Licenses | 35,000 |
| | Intellectual Freedom & Viewpoint Diversity Survey for employees and staff to comply with Section 1001.03 (20), per Florida Statutes as requested by the Florida College System Chancellor. | 4,800 |
| | Information Technology Grand Total | 494,671 |
| Legal Services | Current Expenses: | |
| | Additional Professional Services | 230,000 |
| | Transcription services to prepare BOT meeting minutes | 19,200 |
| | Lobby Tools that are critical for monitoring bill and budget movement before, during, and after Legislative Session | 5,050 |
| | Increase in memberships and sponsorships. | 5,000 |
| | Increased expense for Westlaw, a legal research platform that is critical for the operation of the department | 4,300 |
| | Additional Printing due to increase in department operations | 3,857 |
| | Additional Office/Department Material & Supplies due to increase in department operations | 2,860 |
| | Additional Freight and Postage due to increase in department operations | 1,200 |
| | Additional Materials and Supplies due to increase in department operations | 970 |
| | Legal Services Grand Total | 272,437 |

FY2025 RECURRING DEPARTMENTAL FUNDING REQUESTS (CONTINUED)

| Department | Description | Amount |
|---------------------------------|--|---------|
| Operations | Personnel Expenses: | |
| | Chief Operating Officer | 260,000 |
| | Current Expenses: | |
| | Licensing for multiple Safety, Security, and Emergency Management multiple software packages including Omnigo dispatch services, Power DMS accreditation compliance, and Everbridge/Altertus emergency alert system. | 100,000 |
| | Additional Cameras and Camera Maintenance College-wide | 45,000 |
| | Transportation Solutions & Lighting for College-wide Maintenance on Emergency Blue- Light Phones that are no longer under warranty | 15,000 |
| | Required certification for Association of Public-Safety Communications Officials (APCO)- for Public Safety Dispatchers | 4,000 |
| | Campus Security Authority Training- Clery Compliance Requirement | 2,000 |
| | Operations Grand Total | 426,000 |
| Strategy, Assessment & Research | Current Expenses: | |
| | QEP Stipends - Leads \$21,940; Faculty Coordinators \$25,000; Marketing \$5,000; Faculty Mini-Grants \$5,000; Guided User Experience Design \$5,000 | 75,121 |
| | Strategy, Assessment & Research Grand Total | 75,121 |
| Student Services | Current Expenses: | |
| | Annual Fee to incorporate Advantage Design Group online orientation software services into our current new student orientation program to enhance the onboarding process | 13,450 |
| | Purchase of 20,000 names from College Board for FTIC recruitment | 12,500 |
| | Credit and Collections Postage | 2,183 |
| | Credit and Collections Printing | 689 |
| | Student Services Grand Total | 28,822 |

FY2025 RECURRING DEPARTMENTAL FUNDING REQUESTS (CONTINUED)

| Department | Description | Amount |
|-------------------------------------|---|---------|
| Talent & Culture | Current Expenses: | |
| | Additional funding to continue supporting the Educational Incentive Award and the Professional Technical Staff Outstanding Achievement Award per College Policy 3.58 - Educational Benefits for Employees | 10,765 |
| | Printing for employee engagement initiatives and other department operations. | 2,750 |
| | Holcombe Health Insurance Reimbursement- Premium Increase | 1,200 |
| | College and University Professional Association (CUPA)- HR Annual Reports and Membership | 1,162 |
| | Talent & Culture Grand Total | 15,877 |
| Marketing & Strategic Communication | Personnel Expenses: | |
| | Associate Vice President, Community Relations | 150,000 |
| | Marketing & Strategic Communication Grand Total | 150,000 |

Recurring Departmental Funding Requests Grand Total 1,993,343

Recurring Departmental Funding Requests:

Personnel 904,415

Current Expenses 1,088,928

Recurring Departmental Funding Requests Grand Total 1,993,343

FY2025 NON- RECURRING DEPARTMENTAL FUNDING REQUESTS

| Department | Description | Amount |
|---------------------------------|---|---------|
| Academics | Personnel: | |
| | Faculty Stipends to Support D2L Course Redevelopment - Business Pathway | 36,384 |
| | Personnel Total | 36,384 |
| | Current Expense: | |
| | Physical Science Petrographic Microscope | 20,000 |
| | 12 Dissecting Microscopes for Science Teaching Labs | 6,000 |
| | Current Expense Total | 26,000 |
| | Academics Grand Total | 62,384 |
| Information Technology | Current Expense: | |
| | CSPi Professional Service Hours for Professional Services | 75,000 |
| | Paid Student Internships | 25,000 |
| | HPE Professional Services to upgrade Simplivity and Vmware | 12,000 |
| | Information Technology Grand Total | 112,000 |
| Strategy, Assessment & Research | Current Expense: | |
| | Qualtrics Survey Tool License | 37,113 |
| | MIT Leveraging AI for Effective Decision-Making Professional Course for IR Staff | 7,700 |
| | CITI Subscription- essential for IRB committee as it provides the necessary education, training, and resources to | 5,000 |
| | ensure ethical and compliant research involving human subjects | |
| | NSC Post Secondary Data Partnership- to establish benchmarks and to compare to other similar institutions and to support the goal setting process | 4,000 |
| | STATA Statistical Software for quantitative data analysis | 3,500 |
| | Strategy, Assessment & Research Grand Total | 57,313 |
| Student Services | Personnel: | |
| | Overlap staffing for Credit and Collections Accountant Position | 48,978 |
| | Personnel Total | 48,978 |
| | Current Expense: | |
| | One- time start up cost to incorporate Advantage Design Group online orientation software services into our current | 62,875 |
| | new student orientation program to enhance the onboarding process | |
| | Current Expense Total | 62,875 |
| | Student Services Grand Total | 111,853 |

FY2025 NON- RECURRING DEPARTMENTAL FUNDING REQUESTS (CONTINUED)

| Department | Description | Amount |
|----------------------|--|---------|
| Talent & Culture | Personnel: | |
| | Part Time Personnel Assistance- To assist in completing the Form I9 audit and document maintenance updates | 55,564 |
| | Part Time overlap staffing in Employee Benefits to aid in knowledge transfer | 26,551 |
| | Personnel Total | 82,115 |
| | Current Expense: | |
| | Workplace Learning Talent Advancement Program-To build a pipeline of employees prepared to assume key roles as opportunities become available | 15,000 |
| | Industry training, certifications, and compliance programs | 9,920 |
| | Human Capital Institute Strategic HR Business Partner Certification for three (3) employees | 8,385 |
| | Employee Recruitment / Retention Initiatives- survey participation; advertising/recognition; customizable surveys, and purchasing report results | 7,500 |
| | Workday Human Capital Management (HCM) Virtual Training | 6,400 |
| | Consulting and training for Form I9 audit compliance project | 5,000 |
| | Strategic Planning and Employee Engagement Workshop and Training Initiatives | 3,000 |
| | Workplace Learning Training | 558 |
| | Current Expense Total | 55,763 |
| | Talent & Culture Grand Total | 137,878 |
| Workforce Innovation | · · · · · · · · · · · · · · · · · · · | |
| | Medical Equipment and Supplies to support Health Science instruction | 297,000 |
| | Cengage, iCev, SimTutor, NHA, AORN Software to support Health Science instruction | 73,000 |
| | Employment Solutions Software- To support the software that for career exploration, job readiness, and employment data tracking efforts, as well as the software needed to determine labor market data for college-wide programmatic use | 68,000 |
| | Various Al Gamification Learning Software | 38,000 |
| | Laptops and Laptop Cart to support Health Science instruction | 30,000 |
| | Other Materials & Supplies needed for job fair initiatives | 15,000 |
| | Printing for Job Fairs- Printing for shirts, tablecloths, posters, flyers, magnets, pull-up banners and other items that will be used at job fairs | 8,687 |
| | Testing vouchers to support Workforce Education | 6,000 |
| | Workforce Innovation Grand Total | 535,687 |

Non- Recurring Departmental Funding Requests Grand Total 1,017,115 Non- Recurring Departmental Funding Requests:

131,093 Personnel Current Expense 886,022

Non- Recurring Departmental Funding Requests Grand Total 1,017,115

FY2025 MOVED FROM NON- RECURRING TO RECURRING

| Department | Description | Amount |
|------------------------|---|-----------|
| Academics | Retention of Full-Time Supervisor for the South Campus Testing and Assessment Center (P0083239) | 82,002 |
| | Academics Total | 82,002 |
| Information Technology | ERP Programmer/Analyst Consultant to maintain the current CID system | 197,600 |
| | SQL Database Administrator/Developer who maintains college databases and help replace SAS reports | 191,360 |
| | SQL Database Administrator/Developer Consultant to maintain college databases and ETL process extract, transform and load data from CID to data | |
| | warehouse | 187,200 |
| | Information Technology Total | 576,160 |
| Marketing & Strategic | | |
| Communication | College-wide ad spending and vendor support from Pace Communications, Beber Silverstein (social media only); and Starmark International | 1,477,088 |
| | Services, Technology, and Platforms | 388,106 |
| | Vendor Support from Beber Silverstein | 114,685 |
| | Additional Part-time Personnel Public Affairs & Marketing | 104,058 |
| | To Retain Part-time Personnel Public Affairs & Marketing | 81,500 |
| | Broward College Village Square MOU and Operating Budget for Three Annual Events | 43,500 |
| | Printing for Department Operations | 33,250 |
| | Community Relations and Institutional Events | 30,000 |
| | Agency Fees, Advertising, and Printing Needs | 20,058 |
| | Other Materials and Supplies for Department Operations | 13,000 |
| | Office Supplies for Department Operations | 6,500 |
| | Subscriptions - Media and Other Publications | 6,400 |
| | Public Relations Memberships and Sponsorships | 800 |
| | Freight & Postage for Department Operations | 500 |
| | Marketing & Strategic Communication Total | |
| Student Services | Retention of Full-Time Contact Center Student Lead Ambassador (P0083909) | 66,001 |
| | Retention of Full-Time Contact Center Student Lead Ambassador (P0083906) | 65,174 |
| | Retention of Full-Time Contact Center Student Ambassador (P0083908) | 58,462 |
| | Retention of Full-Time Contact Center Student Ambassador (P0083910) | 58,462 |
| | Retention of Full-Time Full Time Contact Center Student Ambassador (P0083912) | 58,462 |
| | Retention of Full-Time Contact Center Student Ambassador (P0083913) | 58,462 |
| | Retention of Full-Time Veterans Coordinator (P0087800) | 12,250 |
| | Student Services Total Moved from Non-Recurring to Recurring Grand Total | |

Moved from Non-Recurring to Recurring Grand Total 3,354,880

Moved from Non-Recurring to Recurring:

Personnel 459,275

Current Expenses 2,895,605

Moved from Non-Recurring to Recurring Grand Total 3,354,880

FY2025 CONTRACT INCREASES

| Department | Description | Amount |
|------------------------|--|-----------|
| Information Technology | Software AG Contract | 405,000 |
| | Information Security services & Materials | 269,800 |
| | Network Infrastructure & Management Nutalic and Aruba equipment, controllers and clear path support subscription | 95,500 |
| | Systems Infrastructure & Management repairs and equipment maintenance | 86,000 |
| | Cloud Managed Services Contract | 61,104 |
| | Adobe Student Licenses | 57,500 |
| | Turnitin Plagiarism Detection Software Contract | 16,000 |
| | Salesforce (CRM) 10,000 Additional Community Monthly Student Logins | 15,000 |
| | Zoom Video Conferencing/meetings Enterprise licenses | 10,000 |
| | Comcast Internet Circuits Contract | 7,500 |
| | Team Dynamix Contract | 6,600 |
| | Hannon Hill Cascade Content Management System (CMS) Cloud Environment Contract | 6,600 |
| | Workday Cloud Platform Subscription (Extend) | 6,375 |
| | Workday Learning Management System (Workday Enterprise Cloud Application) | 6,167 |
| | Team Dynamix Contract | 4,400 |
| | LinkedIn Learning Online Training Contract | 4,100 |
| | Workday OnDemand Education (Learn On-Demand) | 3,750 |
| | Data Analytics & Reporting services | 3,600 |
| | Student & Administration Support DocuSign, Q less, and Envision software license (software, licenses, subscriptions) | 3,255 |
| | Beacon Technologies Web Hosting Services Contract | 2,340 |
| | Printing, Scanning, Imaging services | 2,025 |
| | Academic & Support E-Learning license increase for Zoom video, Lenovo Lanschool, and Splashtop | 1,970 |
| | Northwest Regional Data Center Services | 1,300 |
| | Information Technology Total | 1,075,886 |

FY2025 CONTRACT INCREASES (CONTINUED)

| Department | Description | Amount |
|------------------|---|----------------------|
| Academics | Sign Language Interpreter Services | 300,000 |
| | Anthology Ally (Blackboard Ally) Learning Management System | 112,000 |
| | Grammarly Writing Support | 35,000 |
| | Simple Syllabus Management System | 30,000 |
| | Laboratory Autoclave Maintenance and Repair Services | 28,000 |
| | Simplicity Student Management System | 14,000 |
| | Academics Total | 519,000 |
| Operations | Custodial Services Contract | 460,000 |
| | College NET Schedule25 - Classroom and Event Scheduling Software | 153,778 |
| | Water Well Chiller Plant | 96,278 |
| | Facilities Operations Equipment Rentals | 70,000 |
| | IPS HVAC Maintenance Funding | 50,000 |
| | Fleet Leasing for College-wide Maintenance, Safety, Material Services and IPS vehicles | 50,000 |
| | Operations Total | 880,056 |
| Risk Management | College-Wide Insurance (property, workers comp, general liability) | 250,000 |
| | Risk Management Total | 265,640 |
| Student Services | Conserve Collections Agency | 148,625 |
| | ECMC - Educational Credit Management Corp | 58,500 |
| | Retaining the Chatbot & SMS Text Messaging Service | 40,000 |
| | Bank Mobile student refunds | 32,541 |
| | Software Subscription for Vision Database Student ID Systems | 24,000 |
| | Materials and Supplies for Vision Database Student ID Systems | 15,000 |
| | Brinks Armored Truck Service | 5,800 |
| Talent & | Student Services Total | 324,466 |
| Culture | LinkedIn Annual Subscriptions | 5,915 |
| | Learning Research Institute Training Sessions | 2,950 |
| | Skillsoft Compliance Training Software | 2,175 |
| | Comcast Internet for the Florida Department of Law Enforcement (FDLE) background check file room as required by law Talent & Culture Total | 110 11,150 |
| | Talent & Culture Total | 11,150 |

Supplemental Information: Fund 7- Capital Outlay Budget

CAPITAL IMPROVEMENT PLAN PRIORITIES

Priority 1: North Campus Buildings 56 & 57 Remodel into STEM and Nursing Expansion

The Office of Educational Facilities recently approved a Castaldi Analysis of building 56, which indicated it is more cost effective to rebuild the facility as opposed to renovating it.

Building 56 was built in 1972 and has never undergone any major renovation and therefore all building systems have become obsolete. The building is no longer able to provide the necessary services and space needed to support the student population.

Built in 1988, Building 57 currently houses the Physical Science programs for the North Campus. The existing science labs and classrooms spaces in Building 57 are out of date and are no longer adequate to service the needs of the students.

The College believes the most cost-effective method to bring both buildings up to current standards is to first rebuild Building 56, adding 25,000 square feet to the footprint of the building, and relocate the Physical Science program into the facility. Next, perform a complete remodel of Building 57 to house the Behavioral Science program.

Priority 2: South Campus B99 Aviation Building Remodel and Expansion

The first phase of remodeling Building 99 was the construction of a new hangar on the west side of the existing hangar, which was completed in July 2020. The second phase of the project will add additional space (15,130 nsf), and remodel (8,286 nsf), to provide high demand programs with the needed resources to meet instructional needs. Graduates from Aviation programs are considered High Skill/High Wage and in great demand by the Aviation industry.

We have started the relocation and modernization of equipment such as the Air Traffic Control Lab (ATC) which was located offsite at the Miramar Town Center, and the installation of new flight simulators. We have created efficiencies wherever possible and managed to house some of this required technology. As we allocate space for new equipment and technology, we find the need to expand the boundaries of the building so the program can continue to grow and function in all other academic capacities.

The continuous growth of the aviation program in South Florida has made this project much more important for our community. The additional instructional space will provide an opportunity to graduate more students from these High Skill/High Wage programs.

Priority 3: College-Wide Restroom Renovation

May restrooms college-wide are well past their life expectancy and need major renovation. This project will bring those restrooms up to current code and provide adequate facilities. The College condition assessment is used to prioritize which buildings and restrooms will be done as funded is provided.